Agency: U.S. International Development Finance Corporation (DFC)

Report No.: 23-21I Date: March 31, 2023



1.0	AGENCY DATA				
	EMPLOYEES				
1.1	Number of full-time agency employees.	491			
1.2	Number of Presidentially appointed, Senate-confirmed (PAS) public financial disclosure reports required to be filed.	0			
1.3	Number of non-PAS public financial disclosure reports required to be filed.	41			
1.4	Number of confidential financial disclosure reports required to be filed.	277			
	ETHICS PROGRAM				
1.5	Title of Designated Agency Ethics Official (DAEO).	Deputy General Counsel			
1.6	Grade level of DAEO.	SL			
1.7	Title of Alternate DAEO (ADAEO).	Senior Administrative Counsel			
1.8	Grade level of ADAEO.	GS-15			
1.9	Title of the primary, day-to-day ethics program administrator.	Agency: Senior Administrative Counsel OIG: Senior Attorney			
1.10	Grade level of the primary, day-to-day ethics program administrator.	Agency: GS-15 OIG: GS-15			
1.11	Current number of full-time ethics officials.	1			
1.12	Current number of part-time ethics officials.	5			
1.13	Number of reporting levels between the DAEO and the agency head.	2			
	COMMENTS				
	1.2: The Chief Executive Officer's nominee report was the only PAS report required to be filed in 2022.				
	1.9-1.10: While the DAEO and ADAEO retain overall authority and responsibility for DFC's ethics program, the agency's Office of Inspector General (OIG) administers most elements of the ethics program internally and apart from the rest of the agency. Ethics officials within the OIG provide ethics-related advice and counseling to and review financial disclosure reports submitted by OIG staff. However, O staff receive ethics training prepared and provided by ethics officials directly supervised by the DAEO and ADAEO.				

2.0	LEADERSHIP					
	COMPLIANCE REQUIREMENTS	Yes	No	N/A		
2.1	OGE has received an up-to-date designation from the agency head naming the DAEO. See 5 C.F.R. § 2638.107(a).	\boxtimes				
2.2	OGE has received an up-to-date designation from the agency head naming the ADAEO. See 5 C.F.R. § 2638.107(a).	\boxtimes				
	COMMENTS					
	None.					

Agency: U.S. International Development Finance Corporation (DFC)

Report No.: 23-21I Date: March 31, 2023



3.0	PUBLIC FINANCIAL DISCLOSURE (OGE Form 278e, OGE Form 278-T)			
	COMPLIANCE REQUIREMENTS	Yes	No	N/A
	The agency has written policies and procedures in place governing: See 5 U.S.C. app. IV, § 402(d)(1).			
3.1	Collection of public financial disclosure reports.	\boxtimes		
3.2	Review/evaluation of public financial disclosure reports.	\boxtimes		
3.3	Public availability of public financial disclosure reports.	\boxtimes		
3.4	The agency can demonstrate that late filing fees are collected or, where appropriate, waivers are issued when public filers do not timely file financial disclosure reports.			\boxtimes
3.5	Public financial disclosure reports are securely maintained. See OGE/GOVT-1.	\boxtimes		
3.6	Public financial disclosure reports are retained in accordance with the retention requirements. See 5 C.F.R. § 2634.603(g)(1).	\boxtimes		
3.7	There is reasonable assurance that the lead human resources official or designee promptly (no later than 15 days after appointment) notifies the DAEO of all appointments to positions that require incumbents to file public financial disclosure reports. See 5 C.F.R. § 2638.105(a)(1).			
3.8	There is reasonable assurance that the lead human resources official or designee promptly (no later than 15 days after termination) notified the DAEO of terminations of employees in positions that require incumbents to file public financial disclosure reports. <i>See</i> 5 C.F.R. § 2638.105(a)(2).	\boxtimes		
	DATA ANALYSIS		%	
3.9	Percentage of sampled non-PAS new entrant reports filed timely. See 5 C.F.R. § 2634.201(b).	To b	e detern	nined.
3.10	Percentage of sampled non-PAS annual reports filed timely. See 5 C.F.R. § 2634.201(a).		100%	
3.11	Percentage of sampled non-PAS termination reports filed timely. See 5 C.F.R. § 2634.201(e).		100%	
3.12	Percentage of sampled non-PAS public financial disclosure reports reviewed within 60 days of receipt. <i>See</i> 5 C.F.R. § 2634.605(a).	To b	To be determined.	
3.13	Percentage of sampled non-PAS public financial disclosure reports certified within 60 days of receipt. <i>See</i> 5 C.F.R. § 2634.605(a).		18%	
3.14	Percentage of sampled PAS annual reports filed timely. See 5 C.F.R. § 2634.201(a).		N/A	
3.15	Percentage of sampled PAS termination reports filed timely. See 5 C.F.R. § 2634.201(e).		N/A	
3.16	Percentage of sampled PAS annual and termination reports reviewed within 60 days of receipt. <i>See</i> 5 C.F.R. § 2634.605(a).		N/A	
3.17	Percentage of sampled PAS annual and termination reports certified within 60 days of receipt. <i>See</i> 5 C.F.R. § 2634.605(a).		N/A	
	COMMENTS			
	3.4: No filer was granted a waiver or assessed the late filing fee. 3.9, 3.12 OGE calculated the relevant percentages pending the receipt of additional information requested from ethics of officials provided additional information, but too late for OGE to assess and integrate into the report. OGE will consider information and determine the percentages of reports filed and reviewed within 60 days of receipt during the follow-up r 3:13: At the time of OGE's review, seven new entrant reports, one termination report, and one annual report filed in cale not been certified. The ADAEO noted that DFC has a "significantly increased workload." More than 100 new regular en agency of less than 500, resulted in increased training and filing of new entrant reports. This led to more work in reviewire reports as compared to annual and termination reports. In providing comments on OGE's draft report, ethics officials ad seven of nine reports filed in 2022 that had not been certified at the time of OGE's review had since been certified. OGE nine reports during its follow-up review. 3.14-3.17: PAS reports in these categories were not required to be filed during the period covered by the inspection.	r the add review pendar ye nployee ing new lvised O	ditional process. ar 2022 s in an entrant	Ì

Agency: U.S. International Development Finance Corporation (DFC)

Report No.: 23-21I Date: March 31, 2023



4.0	CONFIDENTIAL FINANCIAL DISCLOSURE			
	COMPLIANCE REQUIREMENTS	Yes	No	N/A
	The agency has written policies and procedures in place governing: See 5 U.S.C app. IV, § 402(d)(1).			
4.1	Collection of confidential financial disclosure reports.	\boxtimes		
4.2	Review/evaluation of confidential financial disclosure reports.	\boxtimes		
4.3	Confidential financial disclosure reports are securely maintained. See OGE/GOVT-2.	\boxtimes		
4.4	Confidential financial disclosure reports are retained in accordance with the retention requirements. See 5 C.F.R. § 2634.604.	\boxtimes		
4.5	The agency's OGE-approved alternative confidential financial disclosure system complies with plans approved by OGE. See 5 C.F.R. § 2634.905(a).			\boxtimes
4.6	There is reasonable assurance that the lead human resources official or designee promptly (no later than 15 days after appointment) notifies the DAEO of all appointments to positions that require incumbents to file confidential financial disclosure reports. <i>See</i> 5 C.F.R. § 2638.105(a)(1).	\boxtimes		
	DATA ANALYSIS		%	-
4.7	Percentage of sampled confidential new entrant reports filed timely. See 5 C.F.R. § 2634.903(b).		95%	
4.8	Percentage of sampled confidential annual reports filed timely. See 5 C.F.R. § 2634.903(a).		100%	
4.9	Percentage of sampled reports reviewed within 60 days of receipt. See 5 C.F.R. § 2634.605(a).		60%	
4.10	Percentage of sampled confidential financial disclosure reports certified within 60 days of receipt. See 5 C.F.R. §§ 2634.605(a) and 2634.909(a).	34%		
	COMMENTS			
	4.5: DFC does not have an OGE-approved alternative confidential financial disclosure system. 4.9-4.10: DFC's ADAEO noted that an increase in the size of the agency combined with the high percentage of DFC em financial disclosure reports has burdened the Ethics Program.	ployees	who fil	le

5.0	NOTICES TO PROSPECTIVE EMPLOYEES			
	COMPLIANCE REQUIREMENTS	Yes	No	N/A
	Written offers of employment for positions covered by the Standards of Conduct provide: See 5 C.F.R. § 2638.303.			
5.1	A statement regarding the agency's commitment to government ethics.	\boxtimes		
5.2	 Notice that the individual will be subject to the Standards of Conduct and the criminal conflict of interest statutes as an employee. 	\boxtimes		
5.3	 Contact information for an appropriate agency ethics office or an explanation of how to obtain additional information on applicable ethics requirements. 	\boxtimes		
5.4	Where applicable, notice of the time frame for completing initial ethics training.	\boxtimes		
5.5	 Where applicable, a statement regarding financial disclosure requirements and an explanation that new entrant reports must be filed within 30 days of appointment. 	\boxtimes		
5.6	The agency has established written procedures for issuing the notice to prospective employees. <i>See</i> 5 C.F.R. § 2638.303(c).	\boxtimes		
5.7	The agency's written procedures are reviewed by the DAEO each year. See 5 C.F.R. § 2638.303(c).			
5.8	The agency can demonstrate that there is an effective process for ensuring all covered employees receive the required information with their written offer of employment. <i>See</i> 5 C.F.R. § 2638.303.	\boxtimes		

Agency: U.S. International Development Finance Corporation (DFC)

Report No.: 23-21I Date: March 31, 2023

Period Covered by Review: January 1, 2022 through December 31, 2022



C	M	MЮ	NTS

5.6, 5.7: The requirement for written procedures is largely predicated on the need to ensure continuity in the event an agency's experienced ethics officials are unavailable to administer the ethics program. It is important that an agency's written procedures explain in detail how the relevant process is administered.

DFC did not have the required written procedures at the time OGE had completed the fieldwork for its inspection. Ethics officials advised OGE that they were coordinating with Human Resources management officials in developing the procedures. DFC's ethics officials submitted the written procedures at the same time they submitted their invited comments on OGE's inspection report. OGE examined the submitted written procedures and determined that they complied with relevant requirements.

6.0	NOTICES TO NEW SUPERVISORS			
	COMPLIANCE REQUIREMENTS	Yes	No	N/A
	The agency must provide each employee upon initial appointment to a supervisory position with: See 5 C.F.R. § 2638.30	06.		
6.1	• Contact information for the agency's ethics office.	\boxtimes		
6.2	• The text of 5 C.F.R. § 2638.103.	\boxtimes		
6.3	• A copy of, a hyperlink to, or the address of a Web site containing the Principles of Ethical Conduct.		\boxtimes	
6.4	Other information the DAEO deems necessary.	\boxtimes		
6.5	The agency has established written procedures for supervisory ethics notices. See 5 C.F.R. § 2638.306(d).	\boxtimes		
6.6	The agency's written procedures are reviewed by the DAEO each year. See 5 C.F.R. § 2638.306(d).		\boxtimes	
6.7	The agency can demonstrate that there is an effective process for ensuring that new supervisors receive the required information within one year of appointment. See 5 C.F.R. § 2638.306(b).		\boxtimes	
	COMMENTS			
	6.3,6.5-6.7: DFC did not have the required written procedures at the time OGE had completed the fieldwork for its inspectadvised OGE that they were coordinating with Human Resources management officials in developing the procedures. Dissubmitted the written procedures at the same time they submitted their invited comments on OGE's inspection report. On submitted written procedures and determined that they complied with relevant requirements.	FC's etl	nics offi	cials

7.0	INITIAL ETHICS TRAINING				
	COMPLIANCE REQUIREMENTS	Yes	No	N/A	
	Each new employee of the agency subject to the Standards of Conduct must complete initial ethics training. See 5 C.F.R. § 2638.304.				
7.1	The training presentation(s) addressed concepts related to conflicts of interest, impartiality, misuse of position and gifts. See 5 C.F.R. § 2638.304(e)(1).	\boxtimes			
7.2	The agency provided new employees with either the following written materials or written instruction for accessing them: The summary of the Standards of Conduct distributed by the Office of Government Ethics or an equivalent summary prepared by the agency; provisions of any supplemental agency regulation that the DAEO determines to be relevant or a summary of those provisions; such other written materials as the DAEO determines should be included; instructions for contacting the agency's ethics officials. See 5 C.F.R. § 2638.304(e)(2).	\boxtimes			
7.3	The agency has established written procedures for initial ethics training. See 5 C.F.R. § 2638.304(f).	\boxtimes			
7.4	The agency's written procedures are reviewed by the DAEO each year. See 5 C.F.R. § 2638.304(f).	\boxtimes			

Agency: U.S. International Development Finance Corporation (DFC)

Report No.: 23-21I Date: March 31, 2023



	DATA ANALYSIS	%
7.5	Percentage of new employees who received initial ethics training. See 5 C.F.R. § 2638.304.	100%
7.6	Percentage of new employees who received initial ethics training within three months of appointment. <i>See</i> 5 C.F.R. § 2638.304(b).	100%
	COMMENTS	
	None.	

8.0	ANNUAL ETHICS TRAINING				
	COMPLIANCE REQUIREMENTS		Yes	No	N/A
	Each calendar year, public filers, confidential filers, and certain other employees must complete ethics training which meets specified requirements. See 5 C.F.R. §§ 2638.307 and 2638.308.	h			
8.1	The training presentation(s) addressed concepts related to financial conflicts of interest, impartiality, misuse of position and gifts. See 5 C.F.R. §§ 2638.307(e)(1) and 2638.308(f)(1).		\boxtimes		
8.2	The agency provided employees with either the following written materials or written instruction for accessing them The summary of the Standards of Conduct distributed by the Office of Government Ethics or an equivalent summary prepared by the agency; provisions of any supplemental agency regulation that the DAEO determines to be relevant a summary of those provisions; such other written materials as the DAEO determines should be included; instruction for contacting the agency's ethics officials. <i>See</i> 5 C.F.R. § 2638.304(e)(2).	y or	\boxtimes		
8.3	The agency's annual ethics training complies with the formatting requirements for public filers, confidential filers, a certain other employees. <i>See</i> 5 C.F.R. §§ 2638.307(d) and 2638.308(e).	nd	\boxtimes		
8.4	The agency's program for annual ethics training complies with the tracking requirements for public filers, confidentifilers, and certain other employees. See 5 C.F.R. §§ 2638.307(f) and 2638.308(g).	al			
8.5	The agency can demonstrate it has an effective process for ensuring covered public filers, other than those whose parties set at Level I or Level II of the Executive Schedule, complete live annual ethics training at least once every two years. See 5 C.F.R. § 2638.308(e)(2).	у	, × =		
	DATA ANALYSIS		Training Format		
			Live	Interactive	
	Percentage of public filers who completed annual ethics training before the end of the calendar year. See 5 C.F.R. § 2638.308(a).				
8.6	• Executive Schedule Level I and Level II. See 5 C.F.R. § 2638.308(e)(1).	N/A	1	N/A	
8.7	Other PAS and Equivalent. See 5 C.F.R. § 2638.308(e)(2).	100	%	0%	
8.8	• SES and Equivalent. See 5 C.F.R. § 2638.308(e)(3).	100	%	0%	
	Percentage of confidential filers and certain other employees who completed annual ethics training before the end of the calendar year. See 5 C.F.R. § 2638.307(a)(d).				
8.9	 Employees required to file an annual confidential financial disclosure report. See 5 C.F.R. § 2638.307(a)(1). 	99.6%			
8.10	Employees appointed by the President. See 5 C.F.R. § 2638.307(a)(2).	N/A N/A		N/A N/A	
8.11	Employees of the Executive Office of the President. See 5 C.F.R. § 2638.307(a)(2).	N/A	\	N/A	
8.12	Contracting officers described in 41 U.S.C. § 2101. See 5 C.F.R. § 2638.307(a)(3).	Included Includ in 8.9			

Agency: U.S. International Development Finance Corporation (DFC)

Report No.: 23-21I Date: March 31, 2023



COMMENTS
(8.6, 8.11, 8.13) DFC has no employees in these categories.

	9.0	ETHICS ADVICE AND COUNSELING					
		COMPLIANCE REQUIREMENT	Yes	No	N/A		
9.	.1	Based on a sample collected by OGE, guidance provided by agency ethics officials to employees appears to be consistent with applicable laws and regulations. See 5 C.F.R. § 2638.104(c)(4).	\boxtimes				
		COMMENTS					
		None.					

10.0	SPECIAL GOVERNMENT EMPLOYEES (SGE) SERVING ON ADVISORY COMMITTEES AND BOARDS								
Confidential Financial Disclosure									
10.1	Number of SGEs serving on Advisory Committees and Boards.		3						
	DATA ANALYSIS		%						
10.2	Percentage of sampled confidential new entrant reports filed timely. See 5 C.F.R. § 2634.903(b).	100%							
10.3	Percentage of sampled reports reviewed within 60 days of receipt but not later than the SGE's first meeting. See 5 C.F.R. § 2634.605(a).	100%							
10.4	Percentage of sampled reports certified within 60 days of receipt. See 5 C.F.R. § 2634.605(a).	100%							
Ethics Training									
	COMPLIANCE REQUIREMENTS	Yes	No	N/A					
	Required ethics training must be provided to each SGE. See 5 C.F.R. §§ 2638.304 and 2638.307.								
10.5	The training presentation(s) addressed concepts related to conflicts of interest, impartiality, misuse of position and gifts. See 5 C.F.R. § 2638.304(e)(1).	\boxtimes							
10.6	The agency provided employees with either the following written materials or written instruction for accessing them: The summary of the Standards of Conduct distributed by the Office of Government Ethics or an equivalent summary prepared by the agency; provisions of any supplemental agency regulation that the DAEO determines to be relevant or a summary of those provisions; such other written materials as the DAEO determines should be included; instructions for contacting the agency's ethics officials. See 5 C.F.R. § 2638.304(e)(2).	\boxtimes							
	DATA ANALYSIS		%						
10.7	Percentage of SGEs who received initial ethics training. See 5 C.F.R. § 2638.304.	100%							
10.8	Percentage of SGEs who received initial ethics training timely. See 5 C.F.R. § 2638.304(b)(2).	100%							
10.9	Percentage of SGEs who received annual ethics training. See 5 C.F.R. § 2638.307(d)(2).	100%							
	COMMENTS								
	None.								

Agency: U.S. International Development Finance Corporation (DFC)

Report No.: 23-21I Date: March 31, 2023



ISSUES	SSUES IDENTIFIED AND RESOLVED DURING THE INSPECTION								
Element	ISSUE								
	ISSUE: During its inspection of DFC's ethics program, OGE found that DFC did not have written procedures for providing the required notices to prospective employees and new supervisors. DFC submitted the written procedures along with their general comments on OGE's report on the results of the inspection. OGE examined the submitted written procedures and determined that they complied with relevant requirements.								
5.6, 6.6	AGENCY RESPONSE: The policy on DFC Ethics Office and the Office of Human Resources (OHRM) cooperation was identified as needing a complete rewrite in light of OHRM's implementation of a new human resource management system in 2022. This interdepartmental coordination was underway at the time of OGE's review and the Agency was able to incorporate OGE's comments into the final policy. The final copy of this policy addresses this concern and has been provided to OGE along with the Agency's responses.								

	RECOM	RECOMMENDATIONS					
#	Element	RECOMMENDATION	Compliance Due				
1	(3.13)	RECOMMENDATION: Certify or otherwise close all public financial disclosure reports filed in calendar year 2022. AGENCY RESPONSE: OGE has identified nine reports which fall into this category. Of these nine reports, seven have been certified during the OGE inspection process. The remaining two are new entrant reports and the Ethics Office is actively working with the filer to ensure complete and accurate reporting. OGE COMMENT: OGE will examine all nine reports during its follow-up review.	5/1/2023				
2	(3.13)	RECOMMENDATION: Ensure all public financial disclosure reports moving forward are reviewed and certified timely. AGENCY RESPONSE: DFC constantly endeavors to have the reviews done in the requisite time but the increased agency size and the individual circumstances of filers present challenges. The volume of agency growth and new hires has increased significantly and placed strain on the Ethics Program. In 2022 the agency welcomed over 100 new hires for an agency of less than 500 people—approximately half of those hires were new financial disclosure filers. Resources are prioritized to ensuring that new hires are aware of their ethics responsibilities and providing training and counseling to staff. In addition, due to DFC's mission, employees include a high proportion of new hires entering the government for the first times as well as a high proportion of filing individuals, each of which brings an elevated level of Ethics Office resource burden. In addition, each individual filing requires a thorough review to ensure complete and accurate reporting and depending upon the filer's circumstances, this review can require multiple conversations with the Ethics Office.	8/1/2023				
3	(4.9- 4.10)	OGE COMMENT: OGE will examine a sample of reports filed in 2023 during its follow-up review. RECOMMENDATION: Ensure confidential financial disclosure reports are reviewed and certified timely. AGENCY RESPONSE: Please see Agency Response to Item #2. OGE COMMENT: OGE will examine a sample of reports filed in 2023 during its follow-up review.	5/1/2023				

Agency: U.S. International Development Finance Corporation (DFC)

Report No.: 23-21I Date: March 31, 2023



4	(5.6)	RECOMMENDATION: Ensure that the DAEO reviews the written procedures for providing required notices to prospective employees. AGENCY RESPONSE: Now that the agency has a policy the policy will be reviewed by the DAEO on an annual basis. OGE COMMENT: OGE will verify that the DAEO reviewed the policy during a follow-up review.	1/30/24
5	(6.6)	RECOMMENDATION: Ensure that the DAEO reviews the written procedures for providing required notices to new supervisors and ensure all required content is provided to new supervisors. AGENCY RESPONSE: Now that the agency has a policy, the policy will be reviewed by the DAEO on an annual basis. OGE COMMENT: OGE will verify that the DAEO reviewed the policy during a follow-up review.	1/30/24